

**Agenda Program for Study Visit to Canada
Topic: Performance Measurement
in the Canadian Budgetary Process**

**Senior Delegation from the Budget Affairs Commission of the
National and Provincial People's Congress
of the People's Republic of China
June 12 – 18, 2006**

Monday June 12

12:25 **Arrival at the Vancouver Airport from Beijing**
Flight: AC030
Delegation greeted at the Vancouver Airport by a representative of the
Parliamentary Centre and transfer to the hotel via ground
transportation and ferry

Tuesday June 13

09:00-12:00 **Overview of the Current Trends and Lessons Learned of
Performance Budgeting in Canada**
Purpose: Explanation of the basic concepts behind performance
measurement and their practical implications for strengthening
budget oversight; An overview of the historical evolution and
emerging trends of performance budget in the US and Canada
for examine issues of priority in performance-informed budget;
Case studies on examples to analyse the legislative and
administrative mechanisms required for integrating performance
measurement in the budgetary process.

Presenter: Mr. David Good, Adjunct Professor, School of Public
Administration, University of Victoria
Former Assistant Deputy Minister, Finance
Department, Government of Canada

Location: Tommy Shoyama Room (# A373)
Human and Social Development Building
University of Victoria

12:00-14:00 Lunch Break

14:30-15:30 **Overview of Performance Measurement in the Service
Plan of the BC Government**
Purpose: An overview the BC government initiative to integrate
performance measurement in the Services Plan at the provincial

level with a focus on the lessons learned and best practices from the transition process; Description of legislative requirements and supporting mechanisms in the transition towards performance budgeting, including the roles and responsibilities of key institutions in operation.

Speaker: Ms. Joan Easton – Special Advisor, Service Planning and Reporting Branch, Deputy Minister’s Policy Secretariat, Premier’s Office

Location: Rattenbury Room (# 139), Parliament Buildings, BC Legislative Assembly

15:30-15:45 Break

15:45-16:45 **Mechanisms to Strengthen Budget Oversight and Accountability of Crown Corporations in BC**

Purpose: Overview of the mechanisms created in BC to strengthen budget oversight and accountability of crown corporations through integrating performance measures and evaluation framework into service plans. Insights into the roles and responsibilities of the Crown Agencies Secretariat to provide guidelines and assistance for establishing performance management framework in the budgetary process

Speaker: Mr. Les MacLaren – Executive Director, Crown Agencies Secretariat, Premier’s Office

Location: Rattenbury Room (# 139), Parliament Buildings, BC Legislative Assembly

Wednesday June 14

08:30-09:30 **Pre-Budget Consultation of the BC Legislative Assembly**

Purpose: An overview of the experience of the BC Legislative Assembly to conduct public consultation across the province on proposals and recommendations regarding the provincial budget and fiscal policy for the coming fiscal year; some practical insights into the supporting mechanisms (roles and responsibilities of parliamentary committees, legislative requirements and enforcement mechanisms) and issues/lessons learned from the consultation process.

Speaker: Ms. Kate Ryan-Lloyd, Clerk, Standing Committee on Finance and Government Services, BC Legislative Assembly

Location: Rattenbury Room (# 139), Parliament Buildings, BC Legislative Assembly

- 09:30-09:45 Break
- 09:45-10:30 **Session on Strengthening the Role of Committees in Budgetary Oversight and Accountability**
Purpose: Presentation of the Clerk of the Public Accounts Committee on some trends and priority issues for strengthening the budgetary and fiscal oversight role of the BC Legislative Assembly; Discussions of mechanisms and practices required to strengthen the committee role to ensure transparency and accountability of government expenditures
- Speaker: Mr. Craig James, Clerk of Committees and Clerk of the Public Accounts Committee, BC Legislative Assembly
- Location: Rattenbury Room (# 139), Parliament Buildings, BC Legislative Assembly
- 10:45 Pickup for transfer to Vancouver via Ferry Departing at 12:00pm from Schwartz Bay Ferry Terminal
- 15:20 **Departure from Vancouver Airport to Ottawa on AC 138**
- 22:55 **Arrival at Ottawa International Airport**

Thursday June 15

- 09:30-12:00 **Coordinating Performance Budget at the Executive Branch – Meeting with Treasury Board Managers**
Purpose: Overview of the management and coordination roles of the Treasury Board in the budget and expenditures oversight; Introduction of the basic procedures and steps in the budget process at the federal level to integrate performance measures in the central planning and management of government expenditures
- Speaker: Mr. John Keay, Senior Director, Expenditure Policy Div. Treasury Board Secretariat of Canada
 Mr. Lee McCormack, Executive Director, Results Based Management Division, Treasury Board Secretariat
- Location: Conference Room 22D, Treasury Board Secretariat, L'Esplanade Laurier, 140 O'Connor (East Tower)
- 12:00-13:30 **Working Lunch Hosted by the House of Commons Standing Committee on Government Operations and Estimates**

Purpose: Exposure to the mandate and function of the newly created Committee relating to the management of the supply process, and the review of financial reporting to Parliament by government organizations; insights into the practices and mechanisms introduced in the Committee process to strengthen the oversight on government operations.

Canadian Hosts:

Hon. Diane Marleau, Committee Chair (Liberal)
Mr. Mike Wallace, MP (Conservative)
Mr. Chris Wakentin, MP (Conservative)
Ms. Bibiane Ouellette, Committee Clerk
Mr. Philippe Le Goff, Committee Researcher

Location: Room 602, Parliamentary Restaurant, Centre Block

13:30-15:15 **Guided Tour of the Parliament Building and Observance of the Question Period of the Canadian Parliament**

15:15-16:00 **Meetings with Chair and Members of the Committee on Public Accounts**

Purpose: Outline the roles and functions of the Public Accounts Committee to carry out its mandate of expenditure oversight and overview of the current trends to introduce the notion of performance management to strengthen the capacity of committee oversight

Speakers: Hon. Shawn Murphy, Chair of the Public Accounts Committee

Location: Room 300, Confederation Building

19:00-21:00 **Welcome Dinner Hosted by the Parliamentary Centre**

Hosted by: Amelita Armit, Vice President for Programs

Location: Le Café, National Arts Centre, 53 Elgin Street (594-5127)

Friday June 16

08:30-10:00 **Session on Gendered Approached to Performance Measurement and Budgeting**

Purpose: Introduction to the concept of gender budgeting and overview of the global trends to incorporate gender considerations into the budgetary process; Discussion of mechanisms to ensure the gender-sensitivity in the design of performance outcomes, measures and indicators.

Speaker: Dr. Pauline Rankin, Director, School of Canadian Studies, Carleton University

Location: Suite 500, 255 Albert Street

10:00-10:15 Break

10:15-12:00 **The Oversight of the Implementation of Budget - Meeting with Auditor General's Office**

Purpose: Overview of the Canadian performance audit process and role and functions of the Auditor General's Office in assisting parliamentarians to effectively assess the government's performance and gain assurance that the information provided accurately reflects the intended results of the expenditures authorized by Parliament

Speaker: Mr. Manfred Kuhnappel
Director of International Relations
Auditor General's Office

Location: Suite 500, 255 Albert Street

12:00-13:30 Lunch Break

14:00-17:00 **Roundtable with the Parliamentary Centre Staff on Strengthening the Role of the Parliament on Budgetary Oversight**

Purpose: Presentation of the delegation on some trends and priority issues in China's reform for strengthening the budgetary and fiscal oversight role of the People's Congress; Roundtable discussions with the Parliamentary Centre staff to exchange lessons learned from the international experience and PC programming building the capacity of parliaments to hold government accountable for its expenditures; Discussions of mechanisms and practices required to strengthen the parliamentary role to fight against corruptions and misuse of public money.

Keynote Presenter: Ms. Feng Shuping, Vice Chair of the Budget Affairs Commission of the NPC (Head of Delegation)

Parliamentary Centre Speakers:

Ms. Amelita Armit, Vice President (Programs)

Ms. Meaghan Campbell, Program Manager, GOPAC Secretariat

Ms. Sonja Vojnovic, Program Coordinator, Asia & Eastern Europe

Ms. Sandra De Moura, Program Officer, Africa

and other interested PC staff

Location: Suite 500, 255 Albert Street

17:00–17:30

Debriefing Session with the Parliamentary Centre

Location: Suite 500, 255 Albert Street

17:30-18:30

Free Time

18:30-20:00

Welcome Dinner Hosted by the Chinese Embassy to Canada

Hosted by: Mr. Lu Shuming, Chinese Ambassador to Canada

Saturday June 17

09:00-11:00

Guided City Tour of Ottawa

11:00-12:30

Lunch at the Commercial Section of the Chinese Embassy

Location: 401 King Edward Ave. (at Rideau Street across from Quality Hotel)

Afternoon

Transfer to Toronto on bus with a layover at Thousand Islands for One-Hour Boat Tour

Sunday June 18

**Guided Tour of the Niagara Falls and the City of Toronto
(Arranged by the Chinese Embassy)**

Monday June 19

06:30

Pickup from the Hotel for Transfer to the Toronto Airport

09:45

Departure from the Toronto Airport to Beijing

Flight: AC031

11:10(June 20)

Arrival at the Beijing Airport